



INVITATION TO PARTICIPATE: LEAN AND IPD CASE STUDIES RESEARCH

This case study effort is the first to take an in-depth look exclusively at Lean and Integrated Project Delivery projects focusing on team practices and outcomes that meet owners' objectives. It is anticipated that the findings of this study will support the use of integrated project delivery and lean processes on future projects, influence improvements in the building industry, and offer lessons learned for project teams seeking to implement Lean and IPD. Additionally, the integrity of the report and research methods by researchers from University of Minnesota, University of Washington, and University of British Columbia, will increase the impact of the message within the industry.

Seeking projects that meet the following criteria:

1. Provided incentives (such as reward pool) involving more than three stakeholder groups
2. Used some form of integrated agreements, such as multi-party (3 signatories), poly-party (4 or more), charters, riders etc.
3. Used some form of Lean project delivery organization, operations, commercial terms
4. Are completed or will be completed by Dec 31, 2015

Benefits to you and your team:

This is a unique opportunity to participate in a significant study. In addition to the final case study report we can provide you with your individual data compared against other projects in the study group and our feedback and observations of your practice. This information will help you with reflective analysis of your own process and can also improve both your current and future Lean and IPD projects as well of those of the industry at large.

Interested?

If your project meets the criteria listed above, and your entire team is interested in being considered for inclusion in the study, please provide us with a point person we can contact for follow up. **Direct contact information or questions to Markku Allison at markkuallison@scanconsulting.us or 616.460.2211.**

Additional Information:

Research Team: University of Minnesota, University of Washington, University of British Columbia, Scan Consulting

Research Sponsors: Lean Construction Institute (LCI), The Integrated Project Delivery Alliance (IPDA)

Publication Intentions

We will be publishing aggregated data and general observations of each team, presented to show comparisons across multiple cases. Depending on the confidentiality preference of the case study participants, we can remove identifying information of the individual team members or firms. For example, we can refer to teams as Group A, Group B, etc. We would, at a minimum, like to publish the list of firms who participated in the study in a credits section of the report.

Confidentiality

Raw data or materials provided to us will not be published. Your team will have right of review of factual information as well as any project photos or documentation that we might like to publish.

Expectations of Selected Case Study Participants

To help understand your collaborative culture, we will need your team's participation and support in various limited ways between now and September 2016. If selected, your team may expect to be asked to:

- Provide documents: We will be requesting documents to help us understand your working environment, the communication and production technology used, and the social strategies used to foster effective collaboration. Examples of documents we may request include: IFoA agreement, photographs of work environment, org chart, communication protocol, hours budgeted and spent by team members at each major phase of the project, etc.
- Respond to an Electronic Survey: We would like your entire project team to partake in an online questionnaire. This will require approximately 30 minutes of team member time.
- Participate in Interviews: We would like to interview a representative from the owner, architect, general contractor and engineer on the team. The representatives should be people who have experience with the day-to-day execution of the project. Interviews may be individual or group, phone or face to face. We are estimating each interview will be no more than 1.5 hours in length.